

User-Centered Design

SWVE 632
Fall 2015



In class exercise

- Today's question:
- What makes great software?

What makes great software?

Administrivia

- HW2 due today
- HW3 due in 1 week

User-centered design

User-centered design



User-centered design

Who are the users?

How does the product fit into the broader context of their lives?

What are the user's needs?



What problems may users encounter w/ current ways of doing things?

What are the user's tasks and goals?

What extreme cases may exist?

Technology-centered design

What can
this
technology
do?

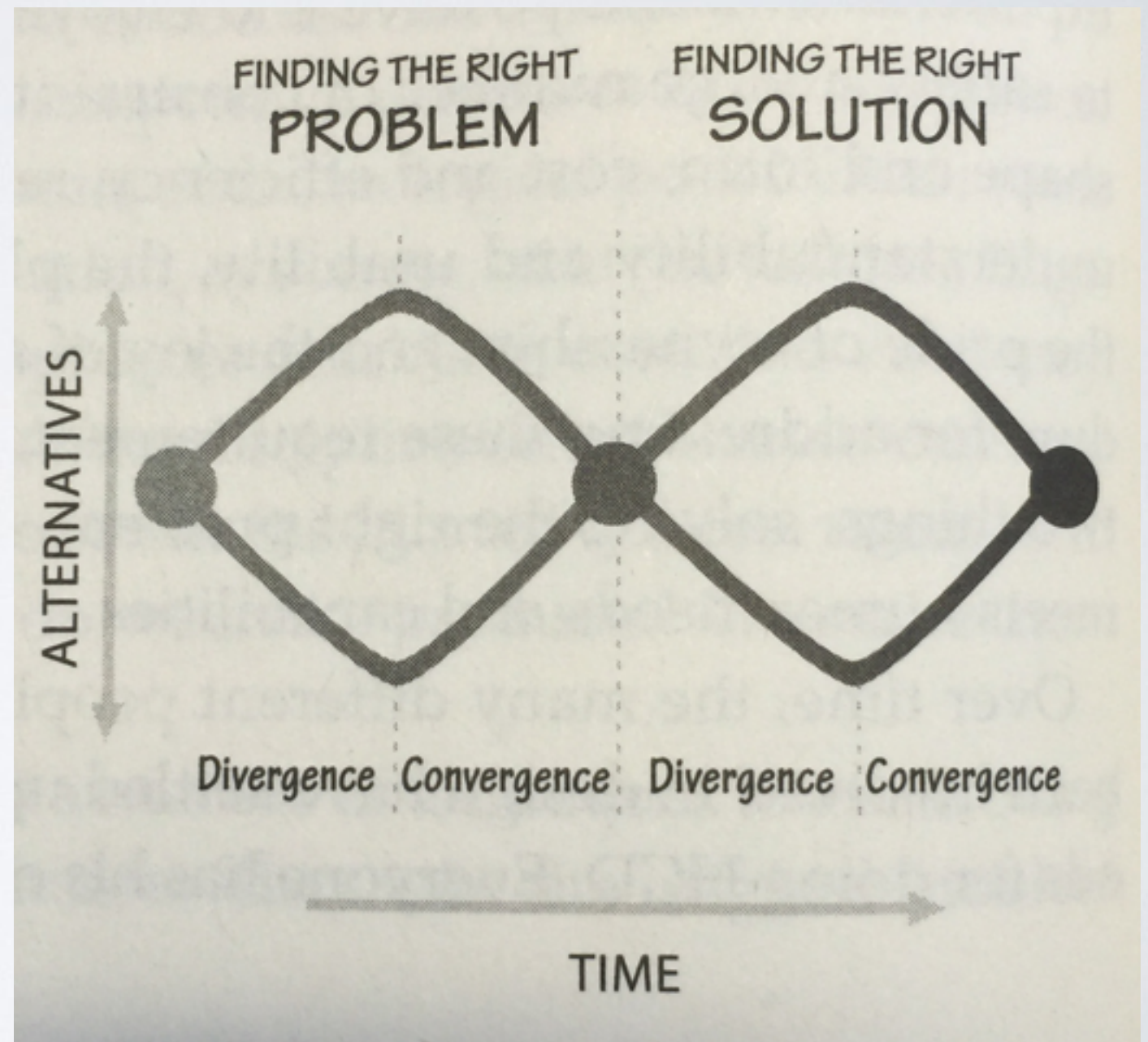


How might
users use it?

What
features
does it have?

Double diamond model of design

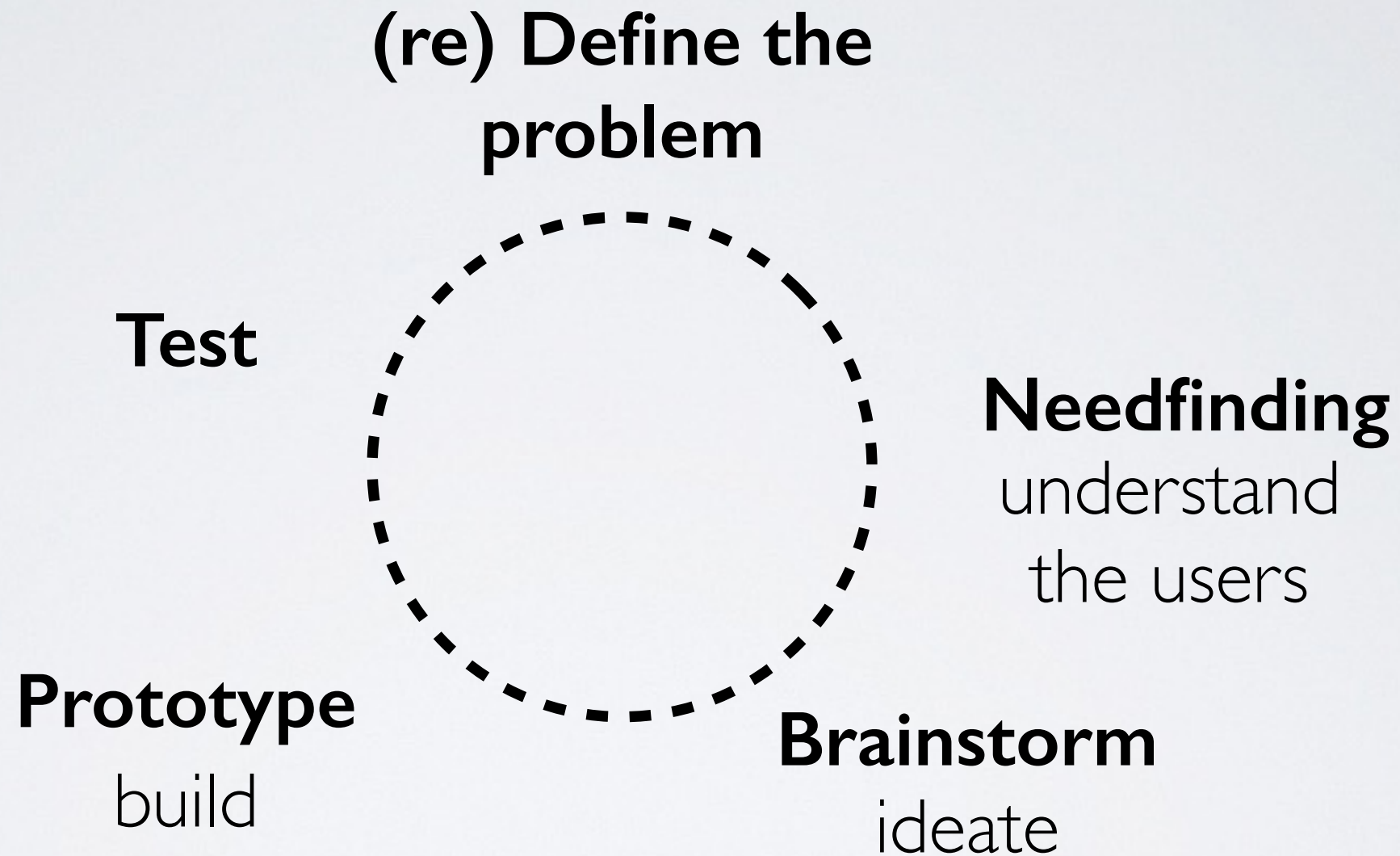
- Question problem, expand scope, discover fundamental issues
- Converge on problem
- Expand possible solutions
- Converge on solution



Fail fast

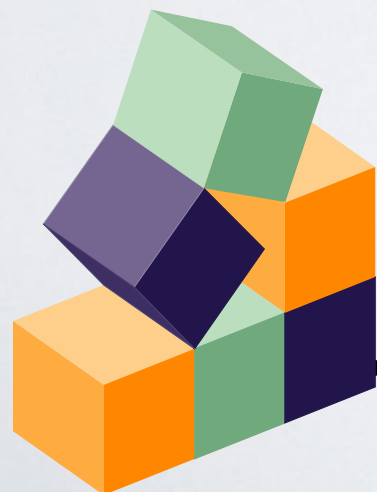
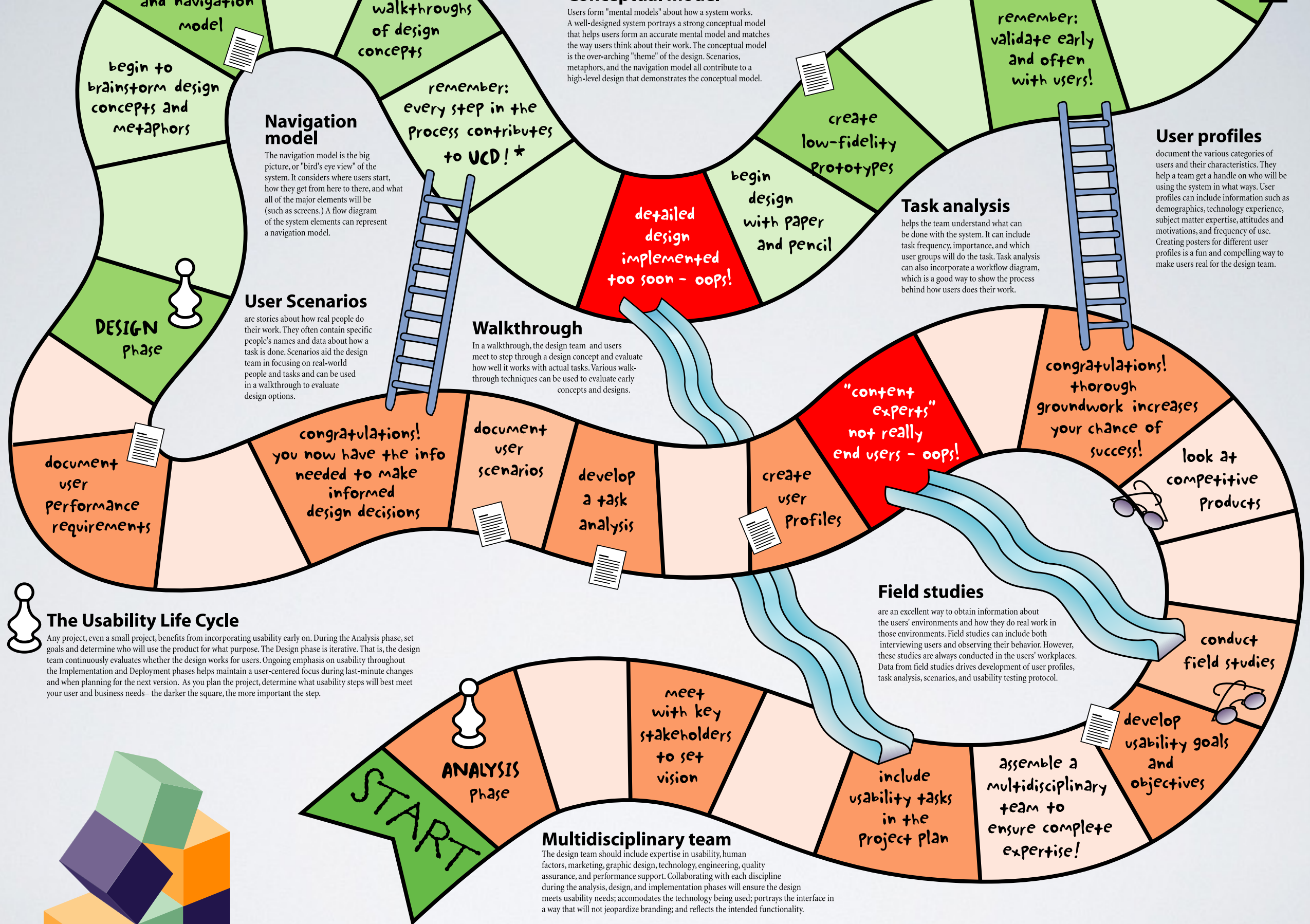
- “Fail frequently, fail fast” David Kelley, founder of Ideo
- Failure is **learning** experience
- Crucial to understand correct **problem** to solve & ensure solution is appropriate
- Abstract requirements are invariably wrong
- Requirements produced by asking people what they want are wrong

Iterative model of design



Iteration

- Repeated study and testing
- Use tests to determine what is working or not working
- Determine what the problem might be, redefining the problem
- Collect more data
- Generate new alternatives



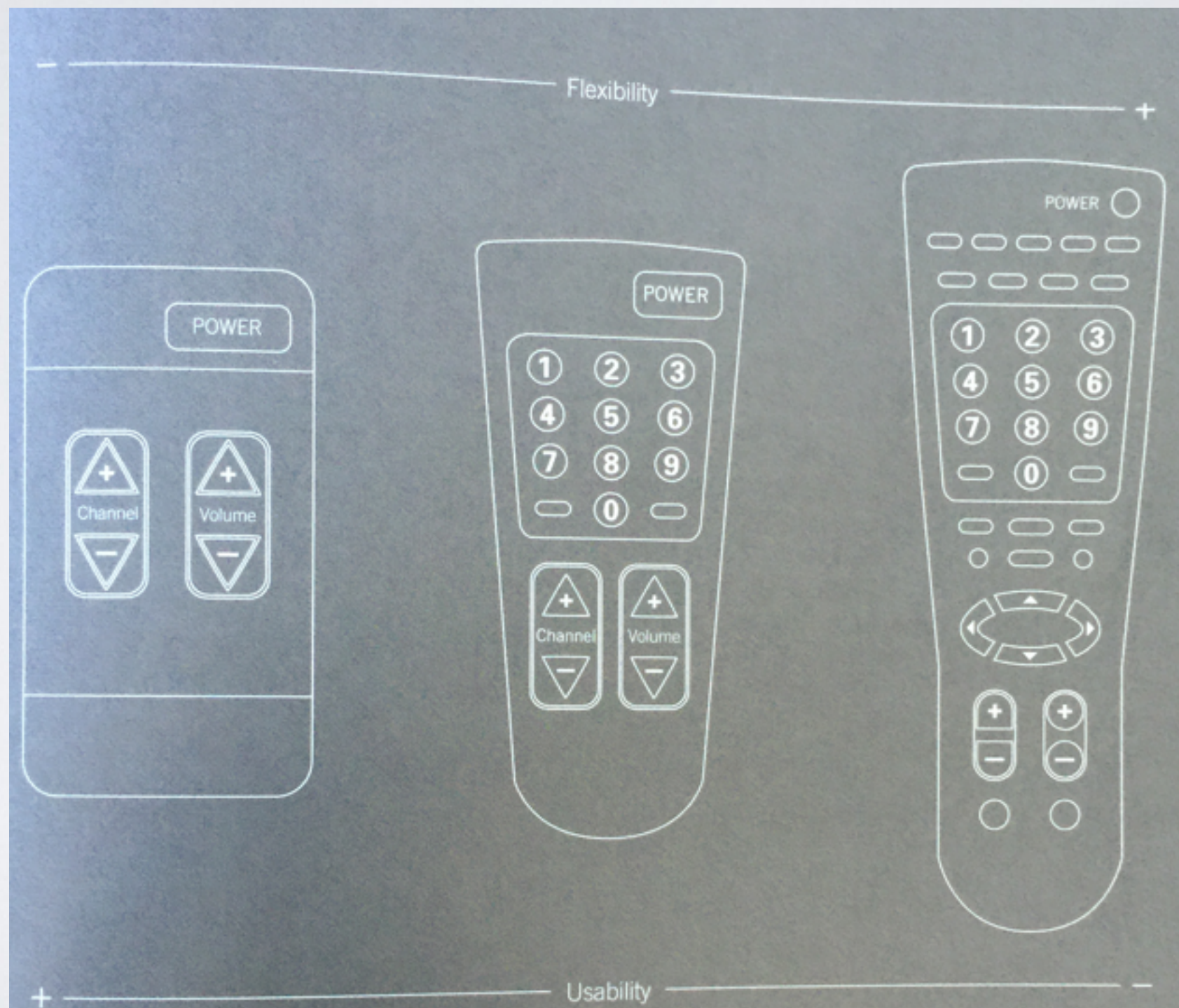
upa

**usability
professionals'
association**
www.upassoc.org

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Dara Solomon & Larry Yarbrough - iXL, Inc.
Charlotte Schwendeman - Consultant

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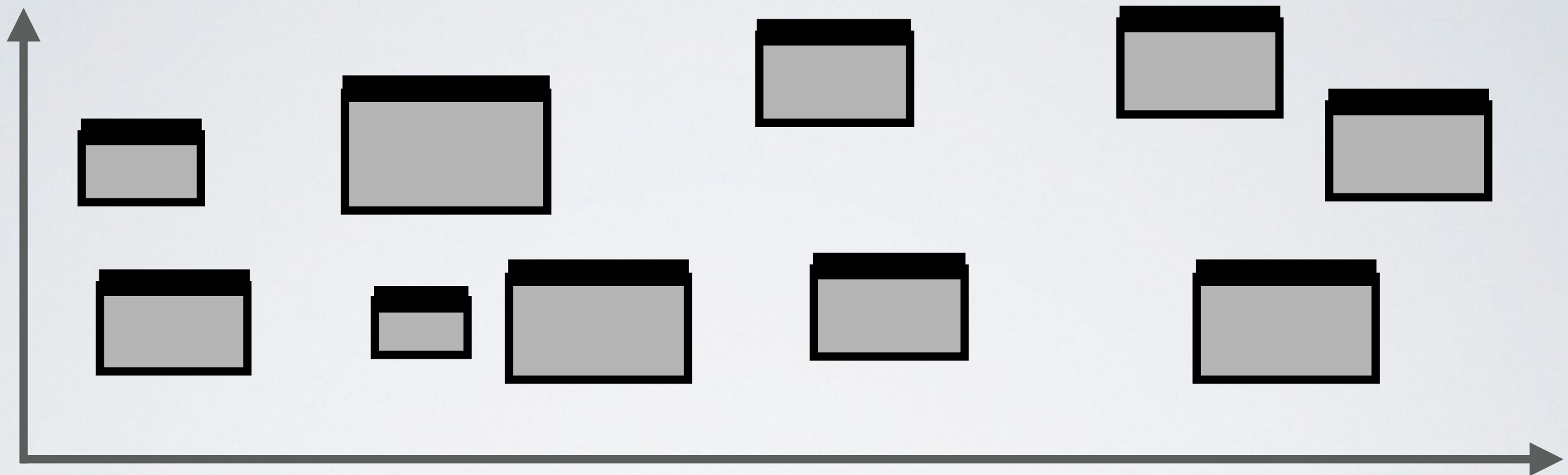
Flexibility-usability tradeoff



Flexibility-usability tradeoff

- Jack of all trades, master of none
- Better understanding needs enables specialization and **optimization** for common cases
- System evolution over time:
 - flexibility —> specialization

Navigating a design space



- What are key decisions in interaction design
- What alternatives are possible
- What are tradeoffs between these alternatives

Hierarchy of design decisions

- What are you (**re**)designing?
 - the width of the text input
 - the maximum length of a valid username
 - when in the signup process users enter their username
 - if the user must create a username when signing up
 - whether users are anonymous or have a login
 - if users can interact with other users in your application

Picking the right level of redesign

- Where are the user's pain points
- What are the underlying causes
- What would be the value to the user of addressing issue
- What do you have time to build (or change)

Activities and tasks

- **Activity** - set of tasks performed together for a common goal
 - Go shopping
- **Task** - component of an activity, organized cohesive set of operations towards a single low-level goal
 - Drive to market
 - Find shopping basket
 - Find item in store
 - Pay for items

Activities and tasks

- Activities are **hierarchical**
- High-level activities spawn other activities, spawn tasks
- Software supports tasks and activities
- Important to design for **activities**, not just tasks
 - Support whole activity seamlessly
 - Ensure interactions between tasks do not interfere

Example - iPod

- Supports entire activity of listening to music
 - discovering music
 - purchasing music
 - getting it into music player
 - developing playlists
 - sharing playlists
 - listening to music
 - ecosystem of external speakers and accessories



Example

Observations of investigation & debugging in a complex codebase

Participants



13 developers

median 2.5 yrs
industry experience

Tasks

90 minute investigate &
fix design problem

x 2

55 KLOC Java application (jEdit)

Task 1

When painting the last line of a file, `Buffer.isFoldStart()` doesn't call `getFoldLevel()`, hence the `foldLevelChanged()` event might not be sent for the previous line. Identify and fix problems with this design:

Code smells

Ignoring the return value of a getter
Using getter for its effects

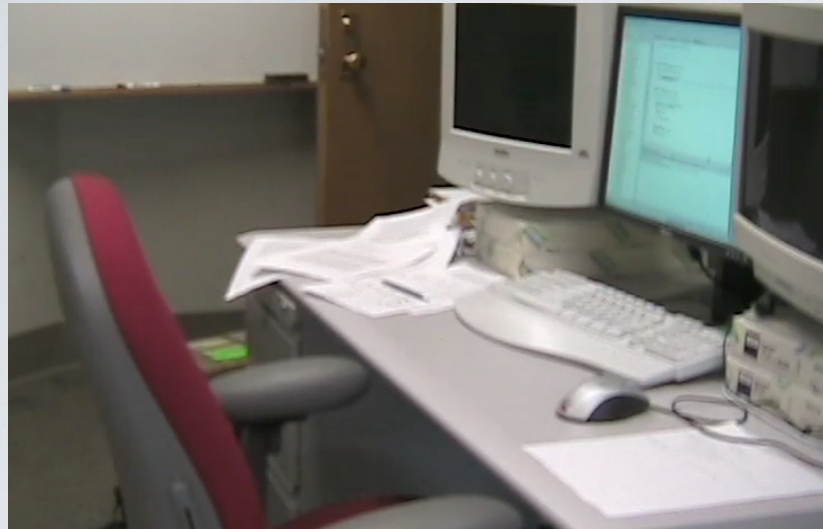
Architecturally questionable

Changing buffer state from another component

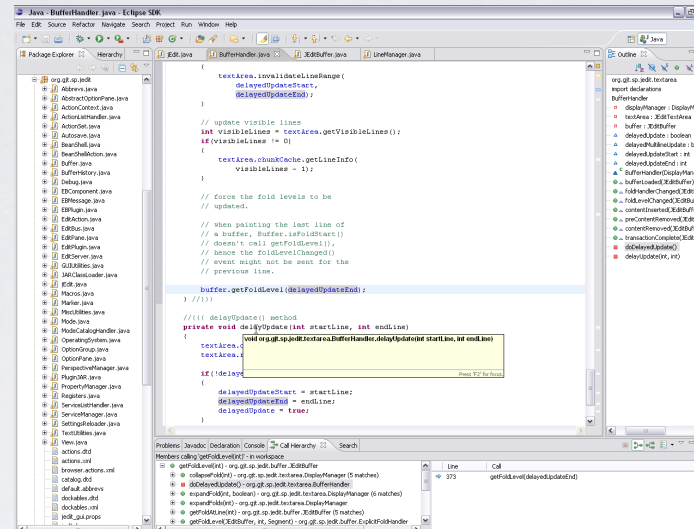
Task 2

When a file is opened, a number of redundant UI updates are performed that reduce performance. Identify these updates and fix the design to reduce them.

Data collected



Wide video camera

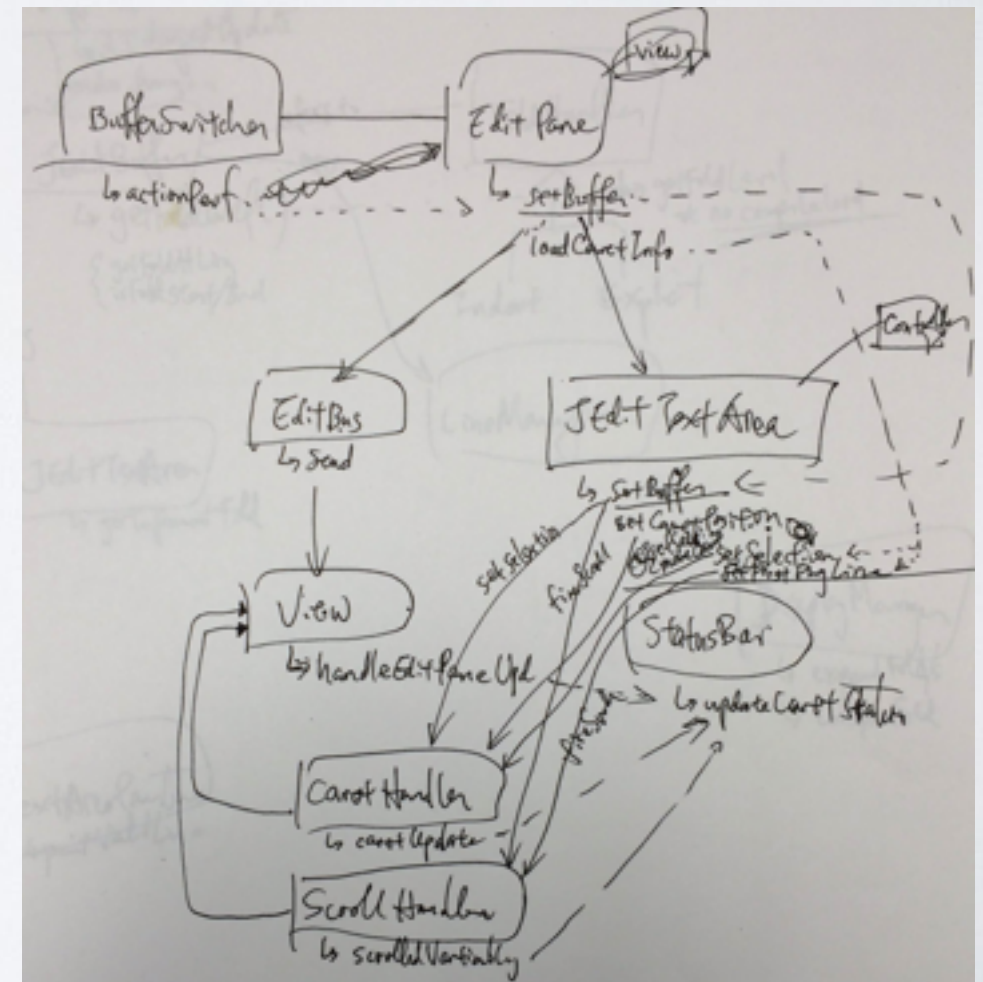


Camtasia screen video



observer notes

Demographic questions
Thinkaloud audio
Post task interviews
Code after changes
Participant typed notes
Notepaper video camera



Participant handwritten notes

Transcripts and analysis

time
code

goal

action

target

think aloud

[illegible]

(11,821 lines)

Hierarchy of goals & actions

Design decisions

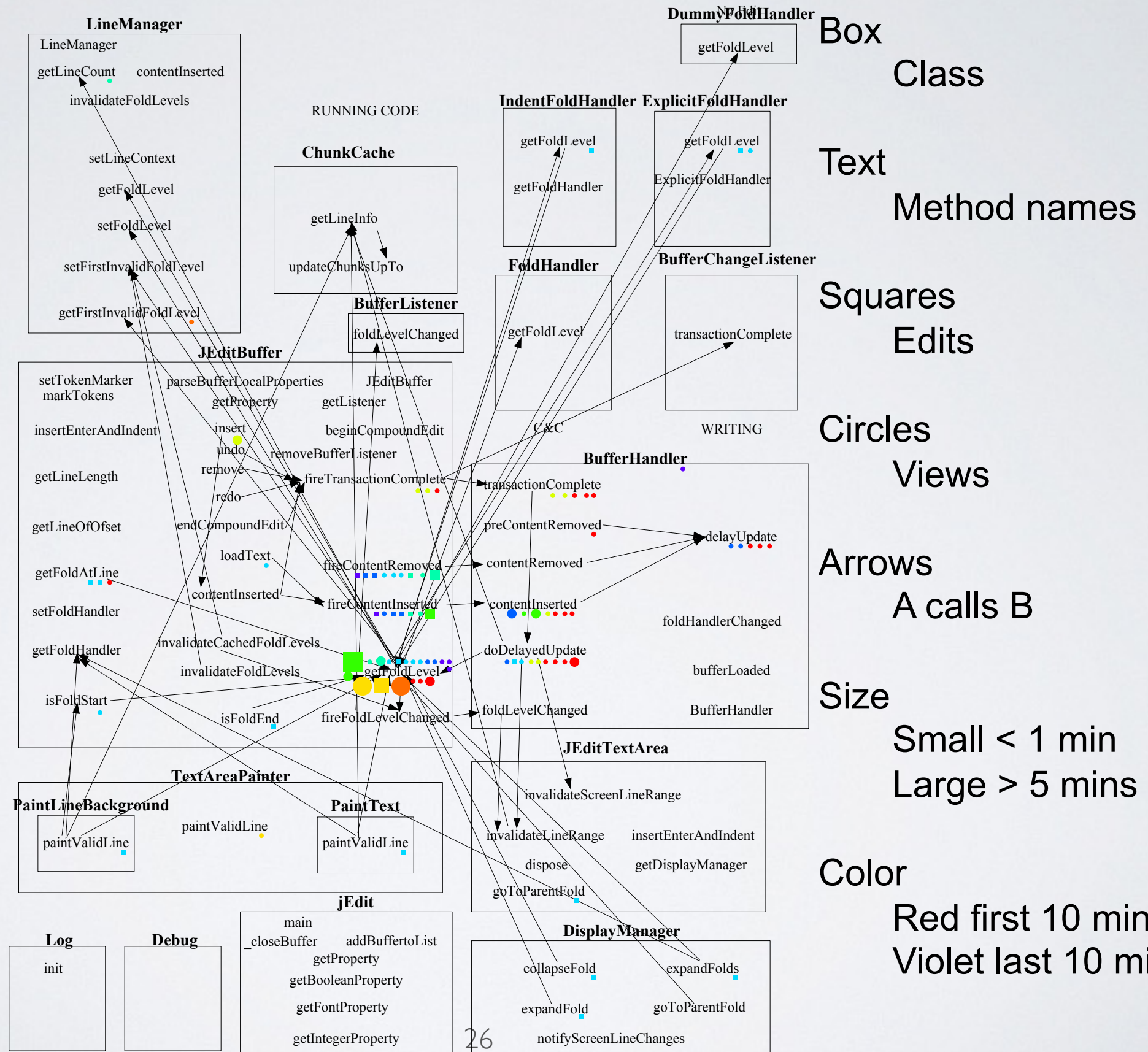
Length & reason for breakdowns

Different strategies used for achieving the same goals

Differences in pieces of system explored

Code changes and defects introduced

Analysis - Navigation & Changes



Analysis - Facts

Developers navigated code to answer questions and learn **facts** about code

Examples:

Whenever the window scrolls, the caret status must be updated.

Whenever the cursor moves, the caret status must be updated.

Whenever the buffer changes, the caret status should be updated once.

EditBus is for low frequency events, not high frequency events like buffer edits

When the buffer change EditBus message is sent, the text area has not yet been updated with the new buffer's info.

Developers sometimes were **unsuccessful** answering their questions.
made optimistic or pessimistic assumptions

Developers sometimes made **false assumptions**

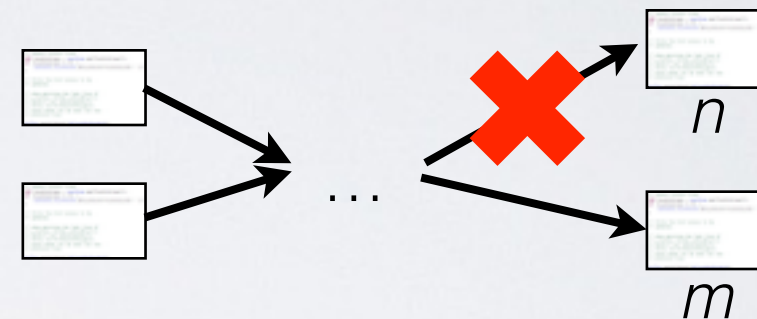
Examples of false beliefs and questions answered incorrectly

False assumption

Method m need not invoke method n , as it is only called in a situation in which n has already been called.

Correct fact about control flow

m is called in several additional situations in which n has not been called.



Question answered incorrectly

Why is calling m necessary?

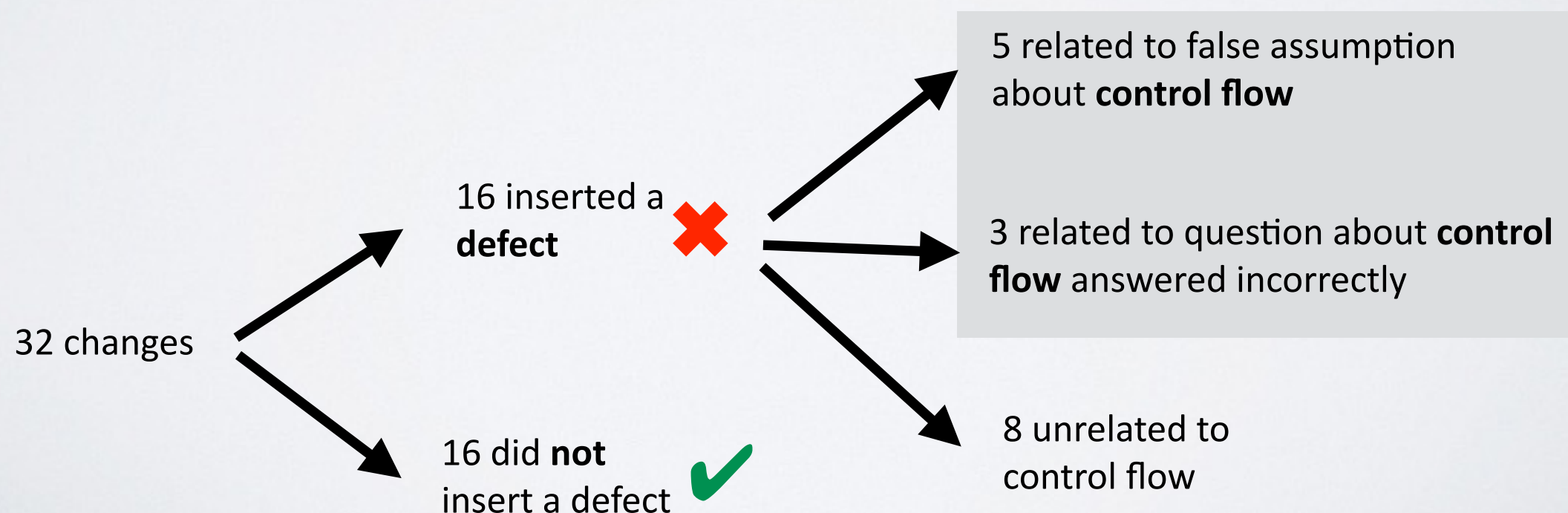
Correct fact about control flow

m indirectly calls a function that updates the screen.



Findings

- ▶ Developers seek task-relevant information by asking **questions** and **navigating** code to learn facts about code
- ▶ Developers built **mental models** (sometimes externalized in sketches and notes) of control flow
- ▶ Developers sometimes hold **false beliefs** about code because they answered questions incorrectly or made false assumptions
- ▶ False beliefs about **control flow** led developers to introduce defects



Limitations

Study of developers making changes to codebase they've **never seen before**

- ➡ Maybe developers working with unfamiliar code in a familiar codebase do not have these challenges?

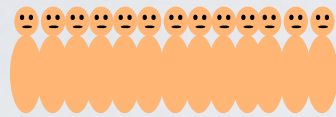
Two tasks in a **single** codebase

- ➡ Maybe other tasks or codebases do not have these challenges?

Are these challenges typical of real world software development?

Observations of developers in the field

Participants



17 professional developers

Tasks

~90 minutes

picked one of **their** own coding tasks involving unfamiliar code

Transcripts

Interesting. This looks like, this looks like the code is approximately the same but it's refactored. But the other code is.

Changed what flags it's ???

He added a new flag that I don't care about. He just renamed a couple things.

Well.

So the change seemed to have changed some of the way these things are registered,

but I didn't see anything that talked at all about whether the app is running or whether the app is booted.

So it seems like, this was useless to me.

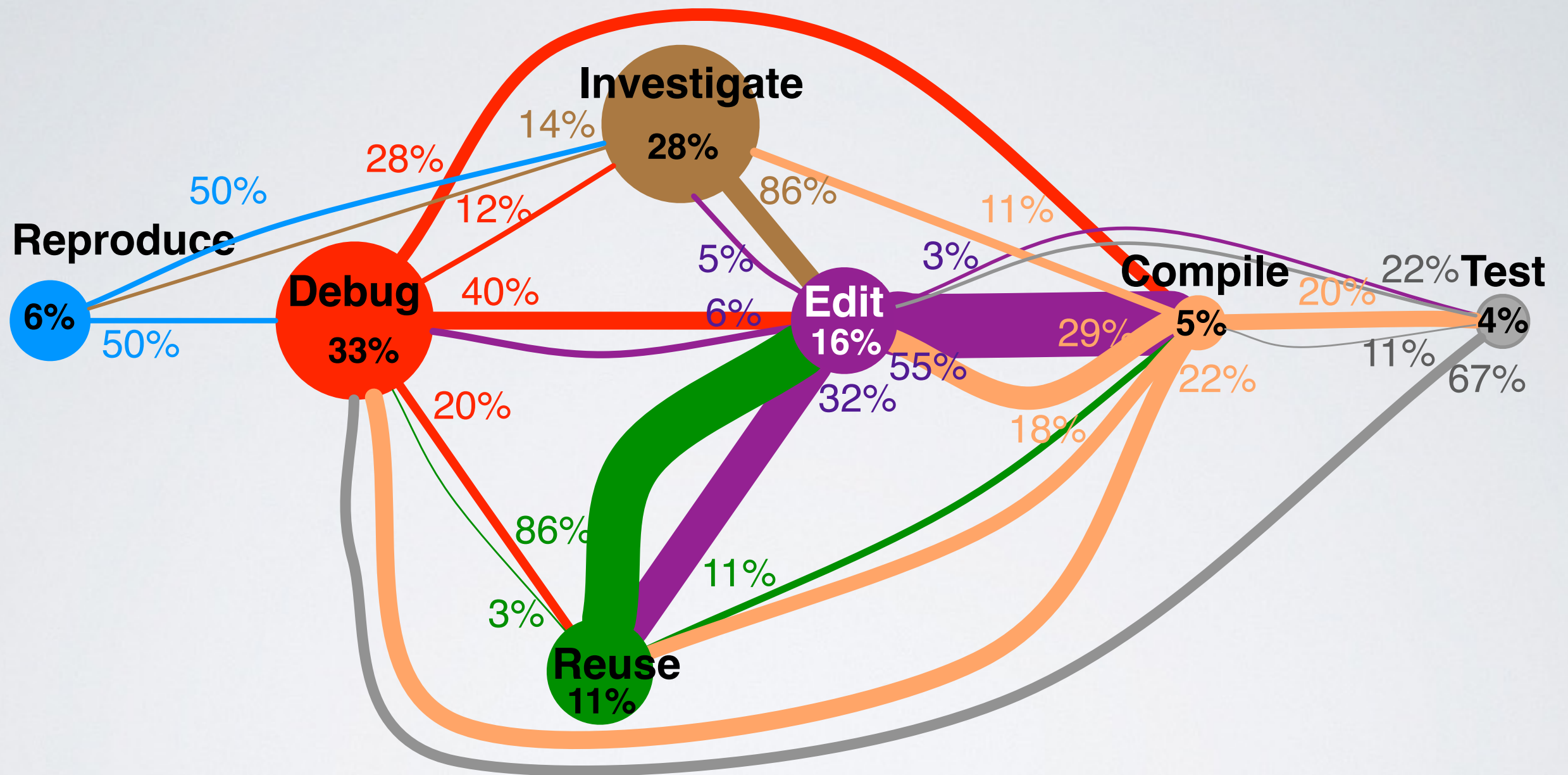
(annotated with observer notes about goals and actions)

(386 pages)

Activities

OBSERVATION	0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	
1				C	C	C	C	C	R	R	R	I	I	U	U	U	U	R	R	R	R	R	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I
2					E	E	E	E	B	E	T	E	E	E	E	E	E	E	E	E	E	E	H	E	E	E	E	E	E	E	E	E	E	E	T	E	D	E	E	E	E	E	
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5														H	H	H	H	H	H	H	H	H	H	H	H	E	E	E	H	H	H	H	H	H	H	E	B	B	E	E	E	D	
6				D	D	D	D	D	D	D	U	U	U	U	U	U	U	U	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D
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11		D	D	D	D	D	D	D	E	B	B	B	T						T	T	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D
12	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	R	D	I	I	D	D	D	D	H	H	H	E	T	T	C
13		B	E	E	H	H	H	H	H	H	H	H	E	B	D	B	D	H	E	E	B	H	E	B	H	E	E	B	H	H	H	H	B	??	B	??	B	??	H	H	?		
14				I	I	I	I	I	U	U	U	U	I																I	I	I	I	??	E	E	L	L	L	L	L	L	L	L
15					I	I	I	I	I	I	I	I	E	H	E	E	H	H	H	E	H	H	H	H	E	H	E	H	E	H	E	E	H	E	E	E	E	E	E	B	D	E	
16				D	D	D	D	D	D	D	D	D	D								E	E	B	E	E	E	E	E	E	B	E	E	E	E	H	H	H	E	H	U	E	E	
18					I	I	I	I	I	I	I	R	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I	
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20																														E	E	H	H	H	H	B	B	B	E	L	L		

Coding activities working with unfamiliar code



Circle size: % of time

Edge thickness: % of transitions observed

Longest activities related to control flow questions

4 out of the 5 longest investigation activities

Primary question	Time (mins)	Related control flow question
How is this data structure being mutated in this code?	83	Search downstream for writes to data structure
“Where [is] the code assuming that the tables are already there?”	53	Compare behaviors when tables are or are not loaded
How [does] application state change when <i>m</i> is called denoting startup completion?	50	Find field writes caused by <i>m</i>
“Is [there] another reason why <i>status</i> could be non-zero?”	11	Find statements through which values flow into status

5 out of the 5 longest debugging activities

Where is method <i>m</i> generating an error?	66	Search downstream from <i>m</i> for error text
What resources are being acquired to cause this deadlock?	51	Search downstream for acquire method calls
“When they have this attribute, they must use it somewhere to generate the content, so where is it?”	35	Search downstream for reads of attribute
“What [is] the test doing which is different from what my app is doing?”	30	Compare test traces to app traces
How are these thread pools interacting?	33 19	Search downstream for calls into thread pools

Longest debugging activity

Where is method *m* generating an error?

Rapidly found method m implementing command

Unsure **where** it generated error

static call traversal

Statically traversed calls looking for something that would generate error

debugger

Tried debugger

Did string **search** for error, found it, but many callers

debugger

Stepped in debugger to find something relevant

static call traversal

Statically **traversed** calls to explore

debugger

Went back to **stepping** debugger to inspect values

Found the answer

(66 minutes)

34

1. The first step in the process of creating a new product is to identify a market need. This involves conducting market research to understand the current market landscape, identify gaps, and determine the target audience. Once a market need is identified, the next step is to develop a business plan that outlines the product's value proposition, marketing strategy, and financial projections.

2. The second step is to secure funding. This can be done through various channels, including venture capital, angel investors, crowdfunding, or traditional bank loans. Each option has its own requirements and risks, so it's important to carefully evaluate the pros and cons of each funding source.

3. The third step is to develop a prototype. This involves creating a physical or digital representation of the product to test its feasibility and gather feedback from potential users. Prototyping can be done using 3D printing, CAD software, or other digital tools, depending on the nature of the product.

4. The fourth step is to conduct a pilot test. This involves launching the product on a small scale to gather real-world feedback and assess its market potential. Pilot testing can be done through a limited release, a beta launch, or a small-scale commercial launch.

5. The fifth step is to scale up production. Once the product has been tested and feedback has been gathered, the next step is to scale up production to meet the demand of a larger market. This involves finding manufacturers, negotiating prices, and establishing distribution channels.

6. The sixth step is to launch the product. This involves creating a marketing campaign to generate awareness and drive sales. The campaign can include social media marketing, content marketing, and traditional advertising.

7. The seventh step is to monitor and evaluate the product's performance. This involves tracking sales, customer feedback, and market trends to assess the product's success and identify areas for improvement.

8. The eighth step is to iterate and improve the product. Based on the feedback gathered during the pilot test and ongoing monitoring, the product may need to be refined or improved. This can involve making changes to the design, features, or marketing strategy.

9. The ninth step is to expand the product line. Once the initial product has been successfully launched, the next step is to expand the product line to include related products or services. This can help to diversify the business and increase its overall value.

10. The tenth step is to exit the business. This involves planning for the future of the business, whether it's through a sale, a merger, or a liquidation. It's important to have a clear exit strategy in place from the beginning to ensure a smooth transition.

11. The eleventh step is to reflect on the experience. After completing the process, it's important to reflect on the challenges faced, the lessons learned, and the overall outcome. This can provide valuable insights for future business ventures.

12. The twelfth step is to celebrate the success. Finally, it's time to celebrate the achievement of launching a new product and the journey that led to its success. This can be done through a party, a press release, or a public announcement.

13. The thirteenth step is to stay motivated and continue to innovate. The business world is constantly evolving, and it's important to stay motivated and continue to innovate to stay ahead of the competition.

14. The fourteenth step is to build a strong network. Building a strong network of contacts, including mentors, advisors, and potential investors, can be crucial for the success of a new business.

15. The fifteenth step is to stay focused and persistent. Launching a new product is a challenging process that requires a lot of time, effort, and resources. It's important to stay focused and persistent throughout the entire process.

16. The sixteenth step is to be flexible and adaptable. The business landscape is constantly changing, and it's important to be flexible and adaptable to changes in the market.

17. The seventeenth step is to be transparent and honest. Being transparent and honest with customers, investors, and other stakeholders can help to build trust and credibility for the business.

18. The eighteenth step is to be patient and persistent. Launching a new product is a long-term process that requires patience and persistence. It's important to stay committed to the goal and not give up in the face of challenges.

19. The nineteenth step is to be proactive and take initiative. Taking initiative and being proactive in identifying and addressing challenges can help to ensure the success of the product launch.

20. The twentieth step is to be grateful and appreciative. Finally, it's important to be grateful and appreciative for the support and guidance received throughout the process.

21. The twenty-first step is to share the story. Sharing the story of the product launch can help to inspire others and build a community around the business.

22. The twenty-second step is to continue to learn and grow. The business world is constantly evolving, and it's important to continue to learn and grow to stay ahead of the competition.

23. The twenty-third step is to be a role model. Being a role model for others can help to inspire and motivate them to pursue their own dreams.

24. The twenty-fourth step is to be a mentor. Mentoring others can help to provide them with valuable guidance and support.

25. The twenty-fifth step is to be a leader. Leading others can help to drive the success of the business and create a positive impact on the world.

26. The twenty-sixth step is to be a visionary. Having a vision for the future can help to guide the business and create a positive impact on the world.

27. The twenty-seventh step is to be a changemaker. Making a positive change in the world can be a rewarding and impactful experience.

28. The twenty-eighth step is to be a philanthropist. Giving back to the community can help to create a positive impact and build a strong reputation for the business.

29. The twenty-ninth step is to be a social entrepreneur. Combining business and social impact can help to create a positive impact on the world.

30. The thirtieth step is to be a global citizen. Being a global citizen can help to create a positive impact on the world and build a strong reputation for the business.

31. The thirty-first step is to be a digital citizen. Being a digital citizen can help to create a positive impact on the world and build a strong reputation for the business.

32. The thirty-second step is to be a sustainable citizen. Being a sustainable citizen can help to create a positive impact on the world and build a strong reputation for the business.

33. The thirty-third step is to be a responsible citizen. Being a responsible citizen can help to create a positive impact on the world and build a strong reputation for the business.

34. The thirty-fourth step is to be a compassionate citizen. Being a compassionate citizen can help to create a positive impact on the world and build a strong reputation for the business.

35. The thirty-fifth step is to be a courageous citizen. Being a courageous citizen can help to create a positive impact on the world and build a strong reputation for the business.

36. The thirty-sixth step is to be a resilient citizen. Being a resilient citizen can help to create a positive impact on the world and build a strong reputation for the business.

37. The thirty-seventh step is to be a determined citizen. Being a determined citizen can help to create a positive impact on the world and build a strong reputation for the business.

38. The thirty-eighth step is to be a confident citizen. Being a confident citizen can help to create a positive impact on the world and build a strong reputation for the business.

39. The thirty-ninth step is to be a humble citizen. Being a humble citizen can help to create a positive impact on the world and build a strong reputation for the business.

40. The fortieth step is to be a grateful citizen. Being a grateful citizen can help to create a positive impact on the world and build a strong reputation for the business.

41. The forty-first step is to be a patient citizen. Being a patient citizen can help to create a positive impact on the world and build a strong reputation for the business.

42. The forty-second step is to be a persistent citizen. Being a persistent citizen can help to create a positive impact on the world and build a strong reputation for the business.

43. The forty-third step is to be a proactive citizen. Being a proactive citizen can help to create a positive impact on the world and build a strong reputation for the business.

44. The forty-fourth step is to be a flexible citizen. Being a flexible citizen can help to create a positive impact on the world and build a strong reputation for the business.

45. The forty-fifth step is to be an adaptable citizen. Being an adaptable citizen can help to create a positive impact on the world and build a strong reputation for the business.

46. The forty-sixth step is to be a transparent citizen. Being a transparent citizen can help to create a positive impact on the world and build a strong reputation for the business.

47. The forty-seventh step is to be an honest citizen. Being an honest citizen can help to create a positive impact on the world and build a strong reputation for the business.

48. The forty-eighth step is to be a motivated citizen. Being a motivated citizen can help to create a positive impact on the world and build a strong reputation for the business.

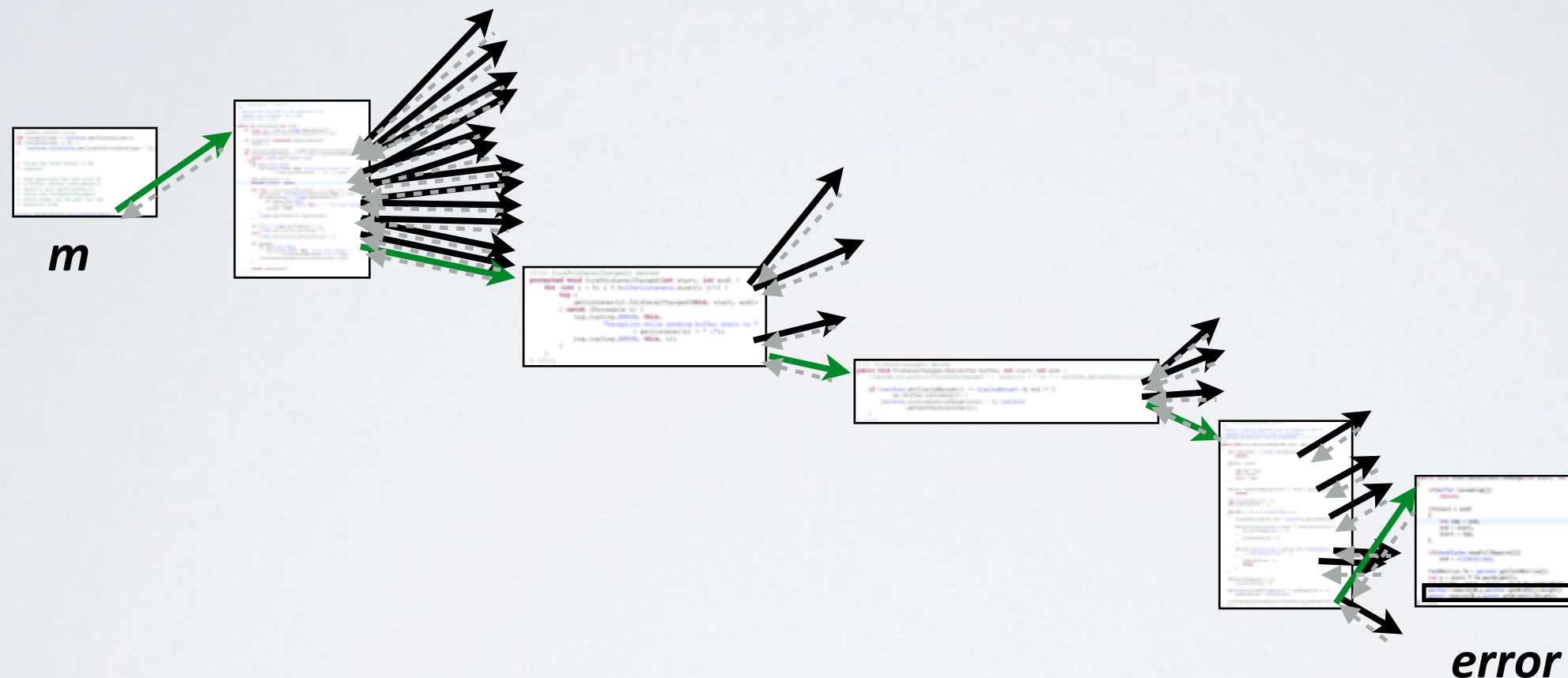
49. The forty-ninth step is to be a focused citizen. Being a focused citizen can help to create a positive impact on the world and build a strong reputation for the business.

50. The fiftieth step is to be a persistent citizen. Being a persistent citizen can help to create a positive impact on the world and build a strong reputation for the business.

Why was this question so hard to answer?

Hard to pick the **control flow path** that leads from starting point to target

Guess and check: which path leads to the target?



Why are control flow questions frequent?

Helps answer questions about

causality	What does this do? What causes this to happen?
ordering	Does A happen before B?
choice	Does x always occur? In which situations does x occur?

When scattered across a codebase, finding statements to answer these questions can be hard.

lab observations

Defect-related false assumptions
& incorrectly answered questions
related to **control flow**

field observations

Primary questions from longest
investigation & debugging
activities related to **control flow**



Reachability Questions
(common characteristics of evidence sought)

lab observations

Defect-related false assumptions
& incorrectly answered questions
related to **control flow**

field observations

Primary questions from longest
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Reachability Questions

(common characteristics of evidence sought)

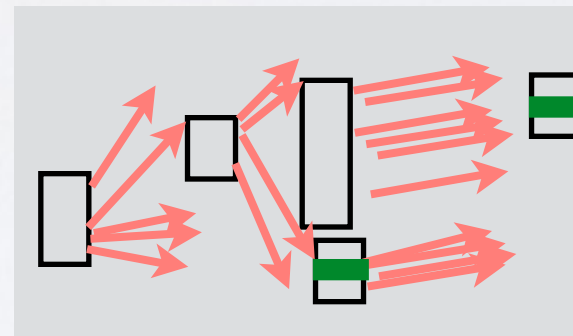
A search along **feasible paths** **downstream** or **upstream** from a statement for **target statements** matching **search criteria**

feasible paths

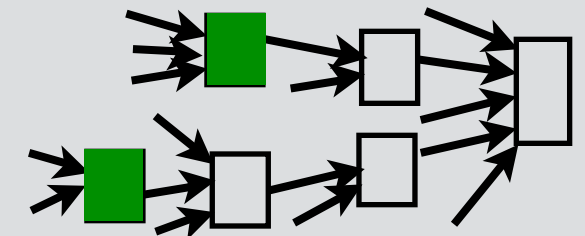
filter

compare

downstream



upstream



search criteria

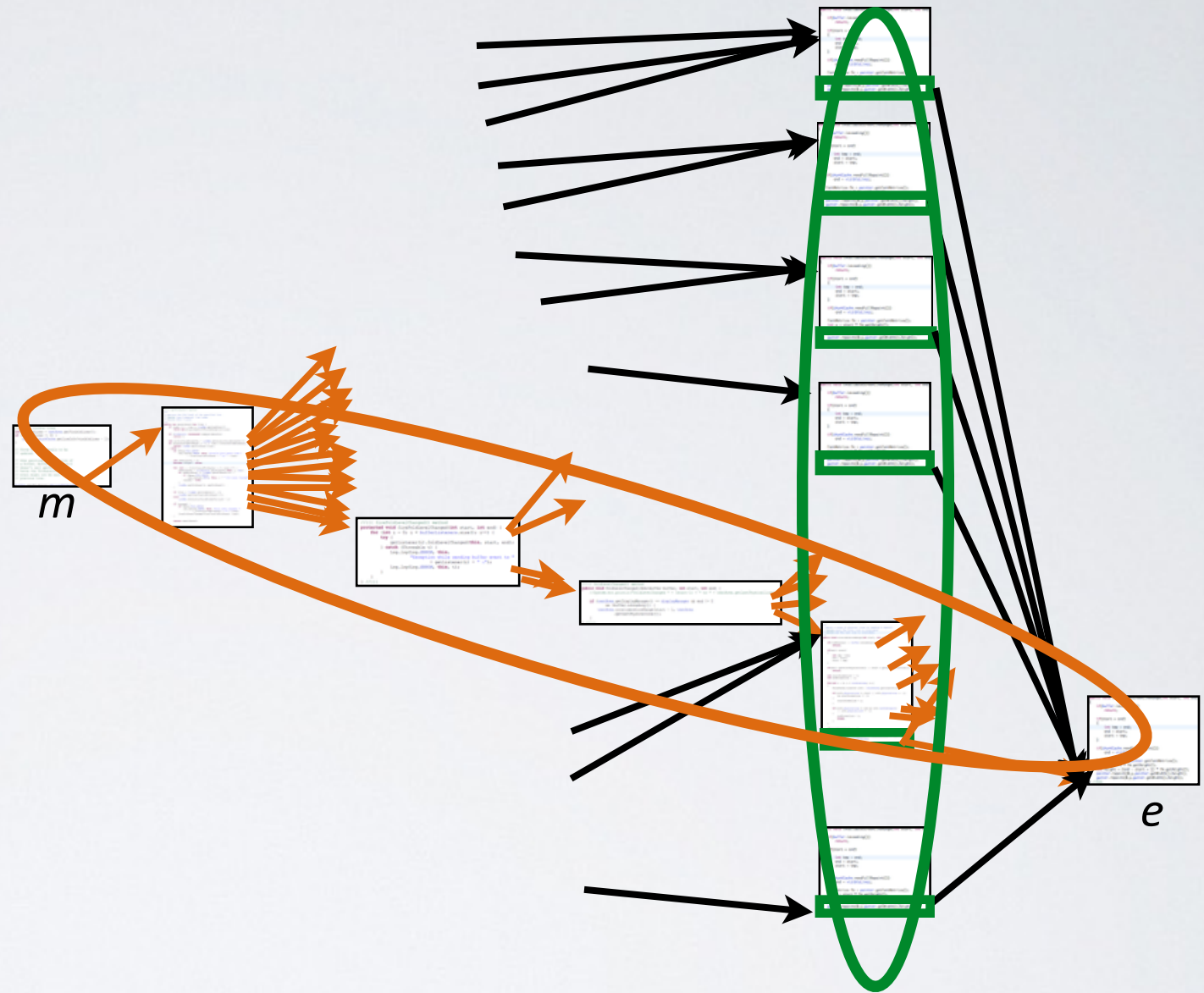
identifier
statement type (field
write/read, library call)

feasible paths \cap **statements matching search criteria**

Reachability question: example

Where is method *m* generating an error?

A search along **feasible paths downstream** or **upstream** from a statement (*m*) for **target statements** matching **search criteria** (calls to method *e*)



feasible
paths

\cap

statements matching
search criteria

Longest activities related to reachability questions

4 out of the 5 longest investigation activities

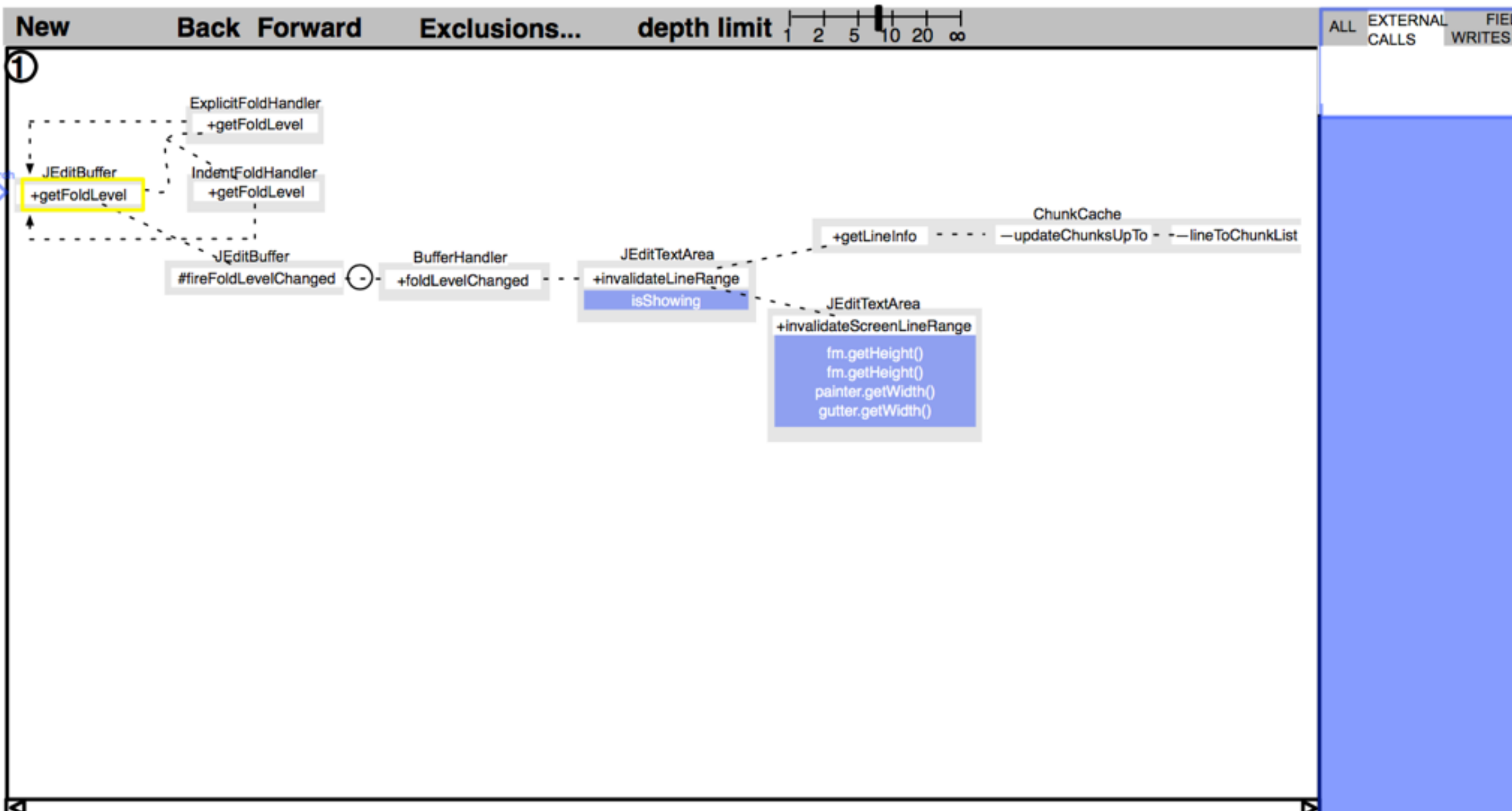
Primary question	Time (mins)	Related reachability question
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“Where [is] the code assuming that the tables are already there?”	53	Compare behaviors when tables are or are not loaded
How [does] application state change when <i>m</i> is called denoting startup completion?	50	Find field writes caused by <i>m</i>
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5 out of the 5 longest debugging activities

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What resources are being acquired to cause this deadlock?	51	Search downstream for acquire method calls
“When they have this attribute, they must use it somewhere to generate the content, so where is it?”	35	Search downstream for reads of attribute
“What [is] the test doing which is different from what my app is doing?”	30	Compare test traces to app traces
How are these thread pools interacting?	40 19	Search downstream for calls into thread pools

Overall findings

- ▶ Found that developers can construct **incorrect** mental models of control flow, leading them to insert **defects**
- ▶ Found that the **longest** investigation & debugging activities involved a single primary question about control flow
- ▶ Found evidence for an underlying cause of these difficulties
Challenges answering **reachability questions**
- ▶ Built formalism describing information needs in reachability questions



① downstream from *JEditBuffer.getFoldLevel*

search for external calls

```

public int getFoldLevel(int line) : 1463 - 1475
{
    if (line < 0 || line >= lineMgr.getLineCount())
        throw new ArrayIndexOutOfBoundsException(line);

    if (foldHandler instanceof DummyFoldHandler)
        return 0;

    int firstInvalidFoldLevel = lineMgr.getFirstInvalidFoldLevel();
    if (firstInvalidFoldLevel == -1 || line < firstInvalidFoldLevel) {
        return lineMgr.getFoldLevel(line);
    } else {
        if (Debug.FOLD_DEBUG)
            Log.log(Log.DEBUG, this, "Invalid fold levels from "
                + firstInvalidFoldLevel + " to " + line);
    }
}
  
```

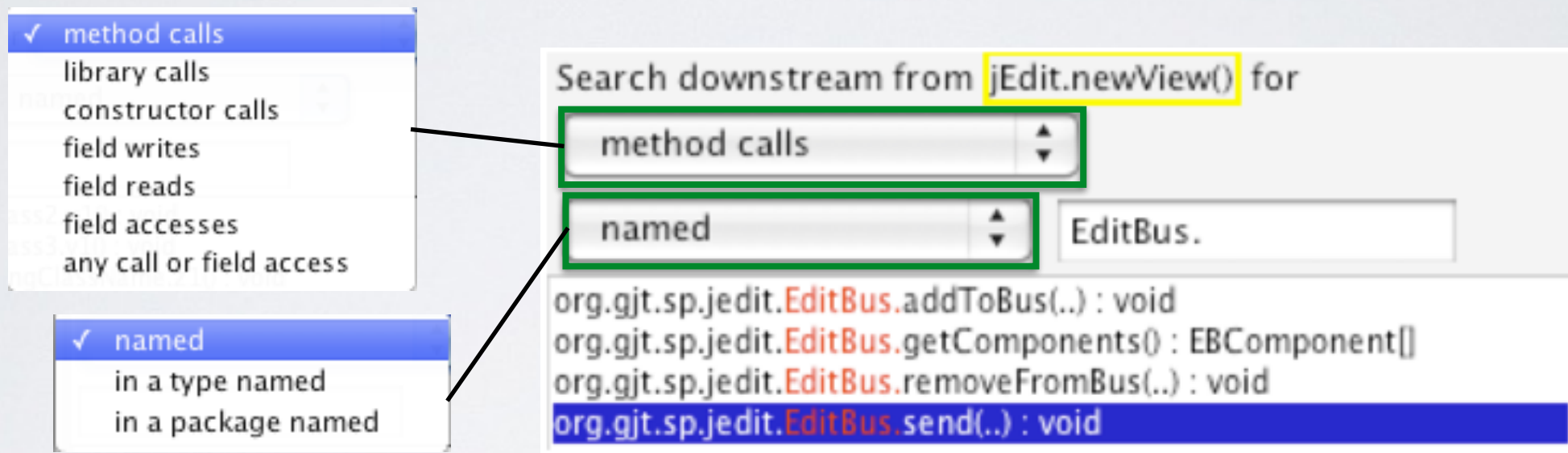
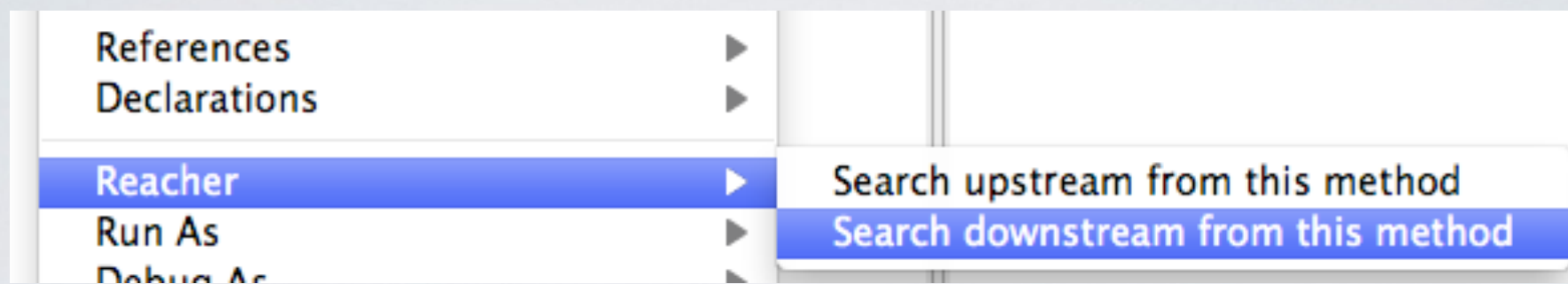

Paper prototype study

- Built mockups of interface for task from lab study
- Asked 1 participant to complete lab study task with Eclipse & mockup of Reacher
 - Paper overlay of Reacher commands on monitor
 - Experimenter opened appropriate view
- Asked to think aloud, screen capture + audio recording

Study results

- Used Reacher to explore code, unable to complete task
- Barriers discovered
 - Wanted to see methods before or after, not on path to origin or destination
 - Switching between downstream and upstream confusing, particularly search cursor
 - Found horizontal orientation confusing, as unlike debugger call stacks
 - Wanted to know when a path might execute

Step 2: Find statements matching search criteria



Examples of observed reachability questions Reacher supports

What resources are being acquired to cause this deadlock?

When they have this attribute, they must use it somewhere to generate the content, so where is it?

How are these thread pools interacting?

How is data structure *struct* being mutated in this code (between *o* and *d*)?

How [does] application state change when *m* is called denoting startup completion?

Steps to use Reacher

Search downstream for each method which might acquire a resource, pinning results to keep them visible

Search downstream for a field read of the attribute

Search downstream for the thread pool class

Search downstream for *struct* class, scoping search to matching type names and searching for field writes.

Search downstream from *m* for all field writes

Step 3: Help developers understand paths and stay oriented

Goal: help developers reason about control flow by summarizing statements along paths in **compact** visualization

Challenges:

control flow paths can be



complex

long

repetitive

Approach:

visually encode properties of path

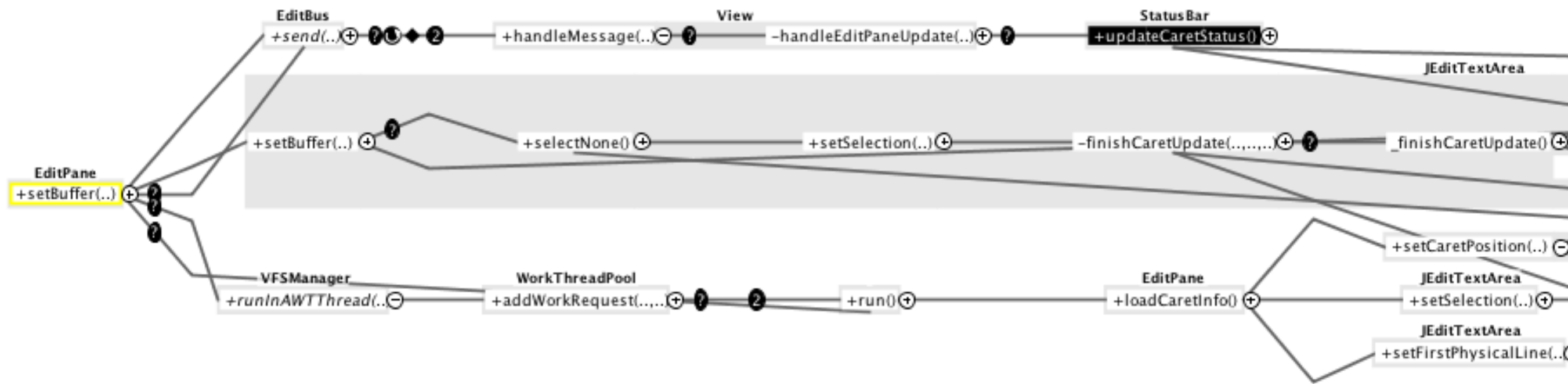
hide paths by default

coalesce similar paths

developers get lost and disoriented
navigating code

use visualization to support
navigation

Example



Evaluation

Does REACHER enable developers to answer reachability questions faster or more successfully?

Method

12 developers

15 minutes to answer **reachability** question x 6

Eclipse only on 3 tasks

Eclipse w/ REACHER on 3 tasks

(order counterbalanced)

Tasks

Based on developer questions in lab study.

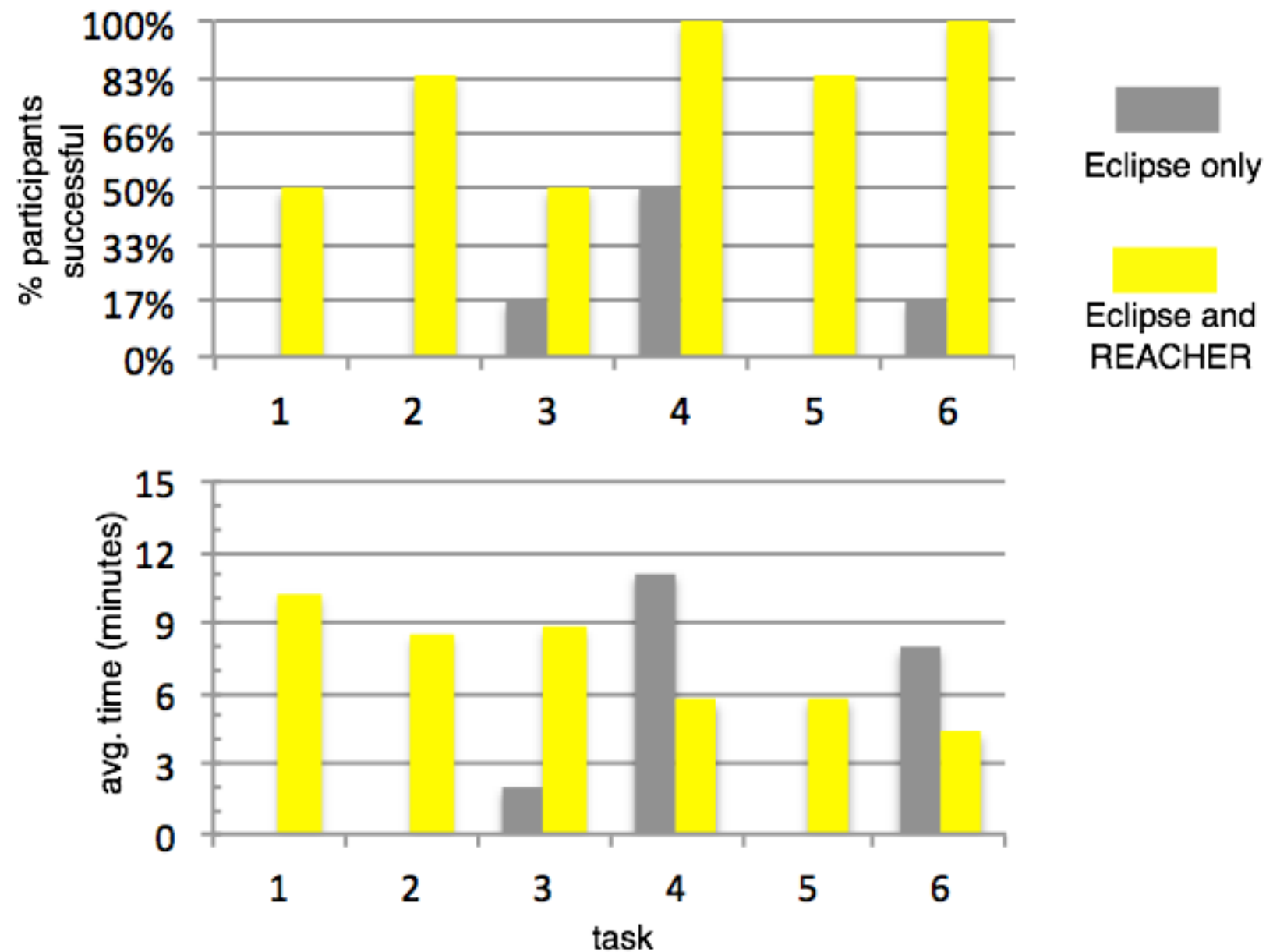
Example:

When a new view is created in `jEdit.newView(View)`, what messages, in what order, may be sent on the `EditBus` (`EditBus.send()`)?

Results

Developers with REACHER were **5.6** times more **successful** than those working with Eclipse only.

(not enough successful to compare time)



Task time includes only participants that succeeded.

REACHER helped developers stay oriented

Participants with **REACHER** used it to jump between methods.

“It seems pretty cool if you can navigate your way around a complex graph.”



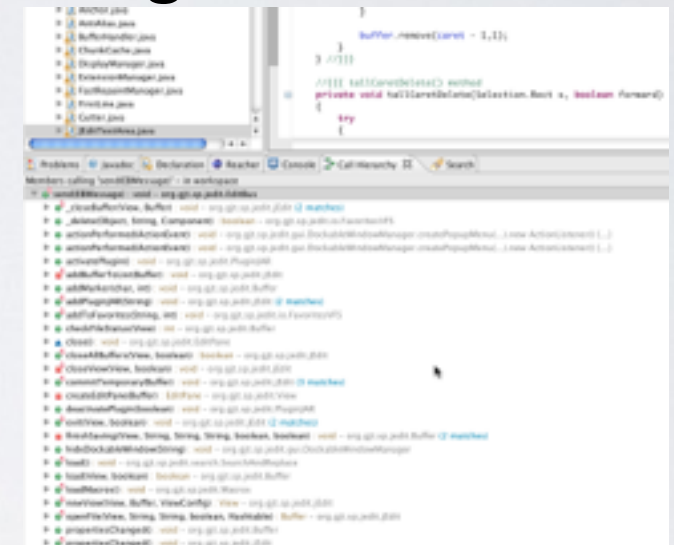
When **not** using REACHER, participants often reported being lost and confused.

“Where am I? I’m so lost.”

“These call stacks are horrible.”

“There was a call to it here somewhere, but I don’t remember the path.”

“I’m just too lost.”



Participants reported that they liked working with REACHER.

“I like it a lot. It seems like an easy way to navigate the code. And the view maps to more of how I think of the call hierarchy.”

“Reacher was my hero. ... It’s a lot more fun to use and look at.”

“You don’t have to think as much.”

Needfinding

Needfinding (a.k.a. design research)

- Goal: understand user's needs
- Use of methods to gather qualitative data
 - behaviors, attitudes, aptitudes of potential and existing users
 - technical, business, and environmental contexts - domain
 - vocabulary and social aspects of domain
 - how existing products used
- Empowers team w/ credibility and authority, helping inform decisions

Needfinding vs. market research

Needfinding

- What users really need
- How they will really use product
- Qualitative methods to study in depth
- Small numbers of participants

Market research

- Who might purchase item
- What factors influence purchasing
- Quantitative studies w/ focus groups, surveys
- Large numbers of participants

Example

- Cooper conducted a user study for entry-level video editing product
- Company built professional software, looking to move into consumer software
 - Help connect those w/ computers and video cameras
- Found strongest desire for video editing was parents
- Found 1/12 had successfully connected camera, using work IT guy

Solving the correct problem

- Practices may sometimes mask deeper problems
- Goal: uncover layers of practices to understand how problems emerge

Interviews

- May include both current users and potential users w/ related needs
- Questions
 - context of how product fits into lives or work
 - when, why, how is or will product be used
 - what do users need to know to do jobs?
 - current tasks and activities, including those not currently supported
 - goals and motivations of using product
 - problems and frustrations with current products or systems

Observations

- Most incapable of accurately assessing own behaviors
- May avoid talking about problems to avoid feeling dumb
- Observing yields more accurate data
- Capture behaviors: notes, pictures, video (if possible)

Contextual inquiry

- Method that includes both interviews and observations
- Next time

Ideation

Ideation

- Process of generating, developing, communicating new **ideas**
- Guidelines and best practices
 - Generate **numerous** ideas
 - Number ideas
 - Avoid premature dismissal of ideas
 - Sharpen the **focus** - pose the right problem
 - Build and jump - build to keep momentum on ideas, jump when theme tapers out

Design in the world of business

Norman's law of product development

- *The day a product development process starts, it is behind schedule and above budget.*
- Teams often not budgeted time for understanding users, iterating design
- In some markets, competitive forces can (sometimes) drive design evolution

Featuritis

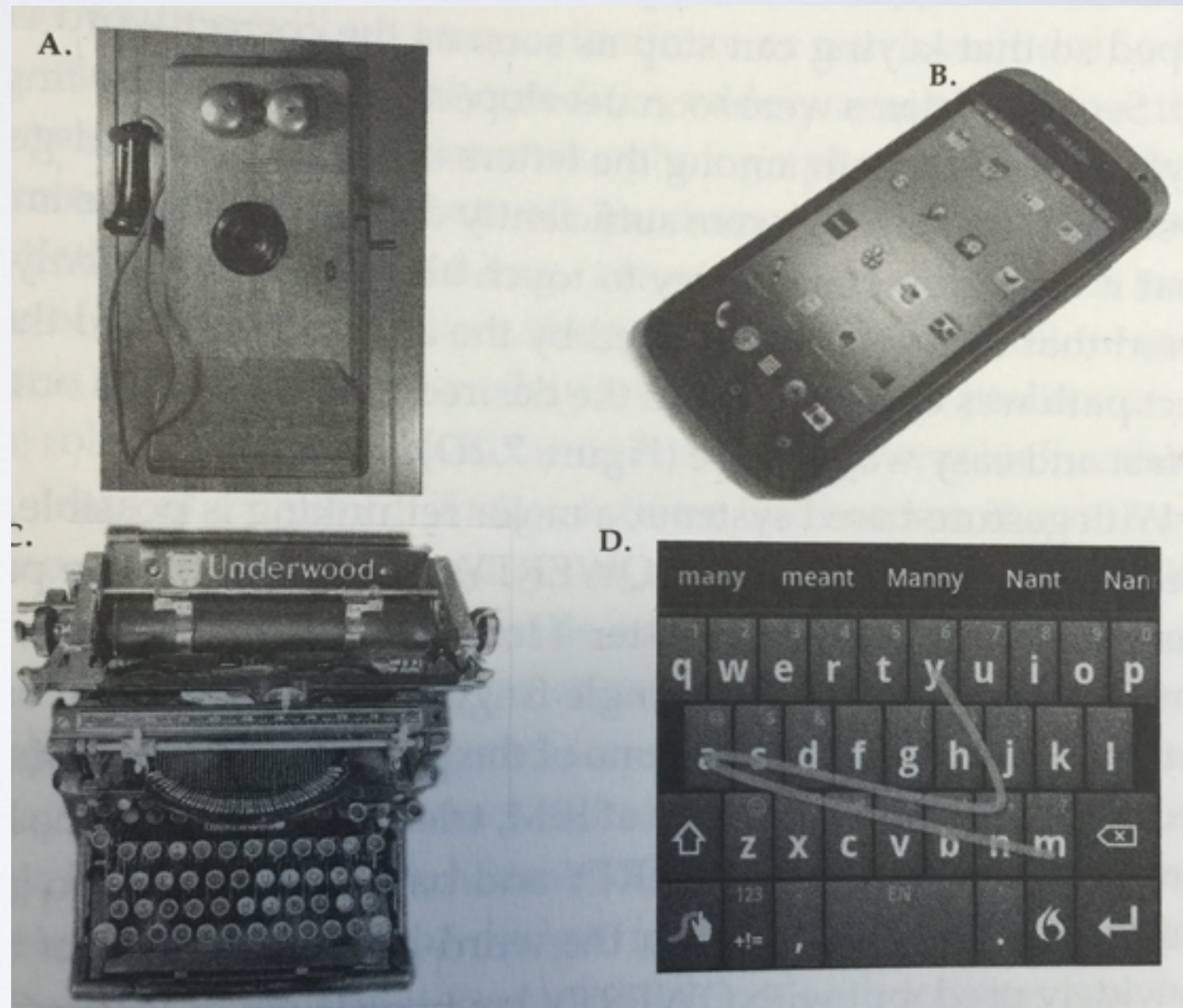
- Existing customers like the product, but express wish for more feature, functions, capability
- Competing company adds features, producing **competitive** pressure to match and exceed
- Customers are satisfied but market saturated, leading to pressure for new features
- Leads products towards more power, but also more **complexity**
- Antidote: focus on customer and strengths, strengthen even more

Legacy problems

- Users used to existing version of system
- Changing system functionality may force users into relearning how to use system
- Discourages design innovation

Technology changes

- Fundamental user needs stable
- Technology enables new ways for these to be addressed



Group activity

Group activity

- In groups of 3 or 4
- Scenario: Your customers tell you, our organization is large, and we all just get too much email that wastes too much time. Build us a new communication and messaging system.
- Answer the following questions:
 - What would you focus on learning through needfinding?
 - What problems and practices might lead to this issue?
 - Make an (arbitrary) choice on which you think it is
 - Based on this choice, generate design ideas for addressing these issues